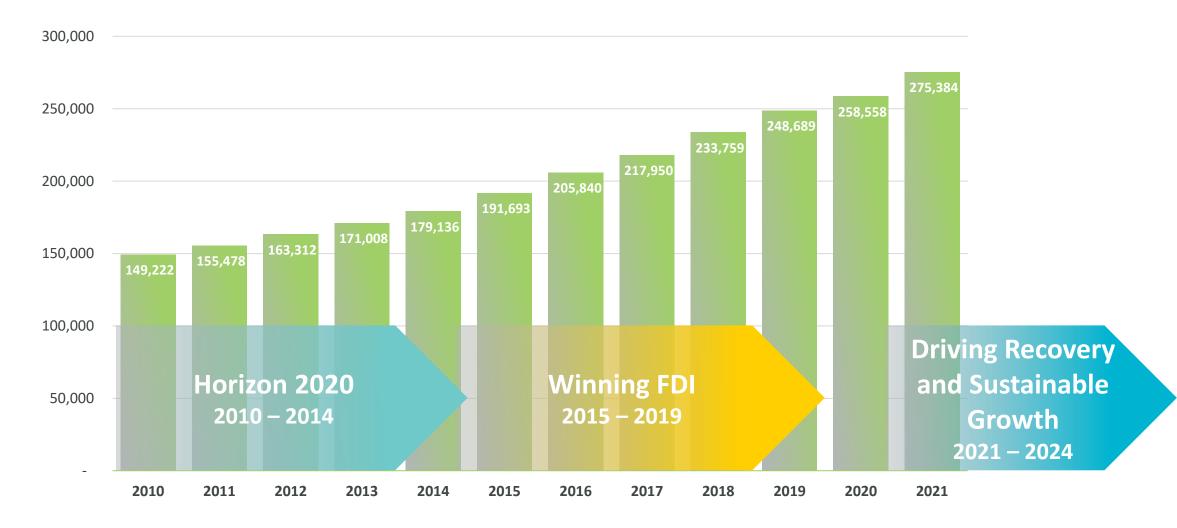


Performance highlights

Ireland. We make it happen.

Employment in IDA client companies





Employment Growth 2021

The highest on record since 1972



Total employment



Job Gains

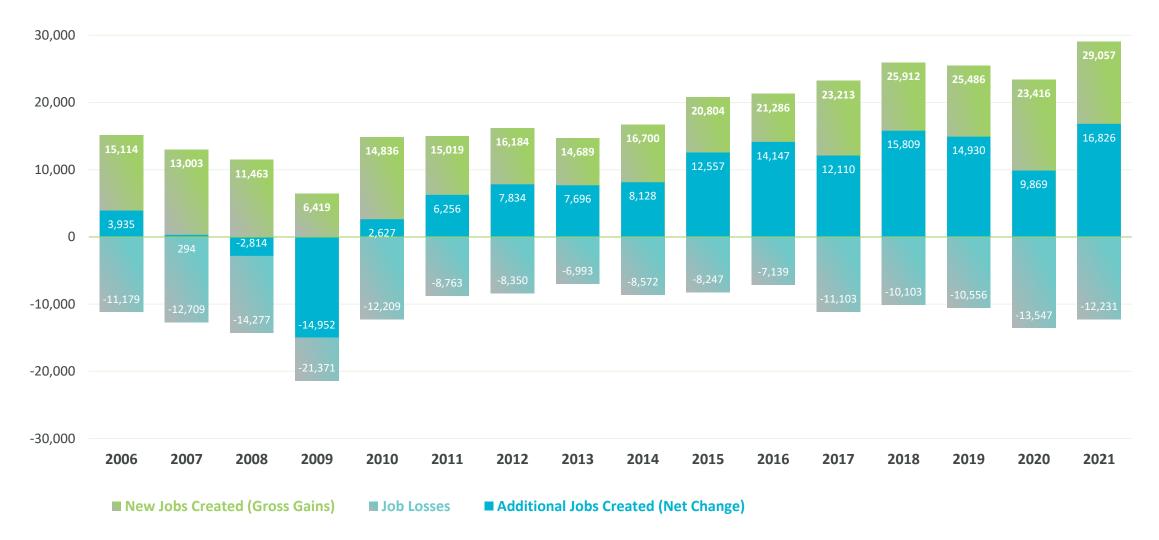


16,826

Net Jobs

🔒 IDA Ireland

Employment in context





Investment delivery for 2021

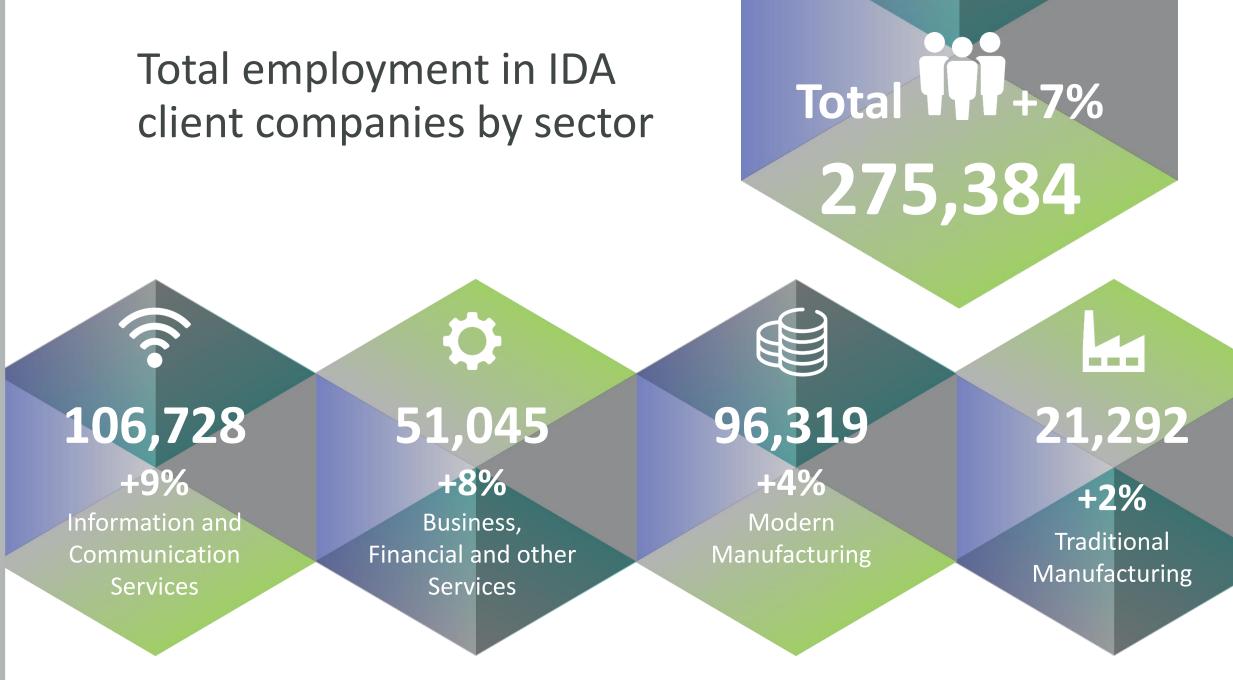


Total investments **133** Investments (53%) won for Regions

104 New Name Investments

Investment delivery by territory 2021





Total employment in IDA client companies throughout Ireland



Total employment

Dublin 123,708 79% **South-West** 47,572 ⊿ 3% West 29,419 ⊿ 6% **Mid-West** 25,270 7 5%

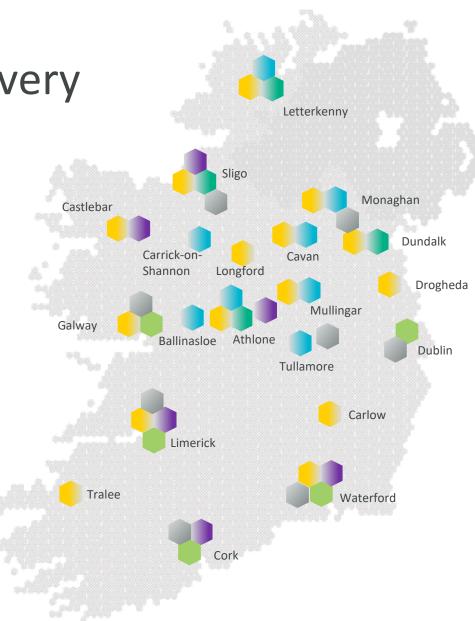
Mid-East 18,894 7 5% South-East 14,932 78% Border 8,721 ⊿ 3% **Midlands** 6,868 ⊿ 10%



Property programme central to regional delivery 2021 – 2024 Targets

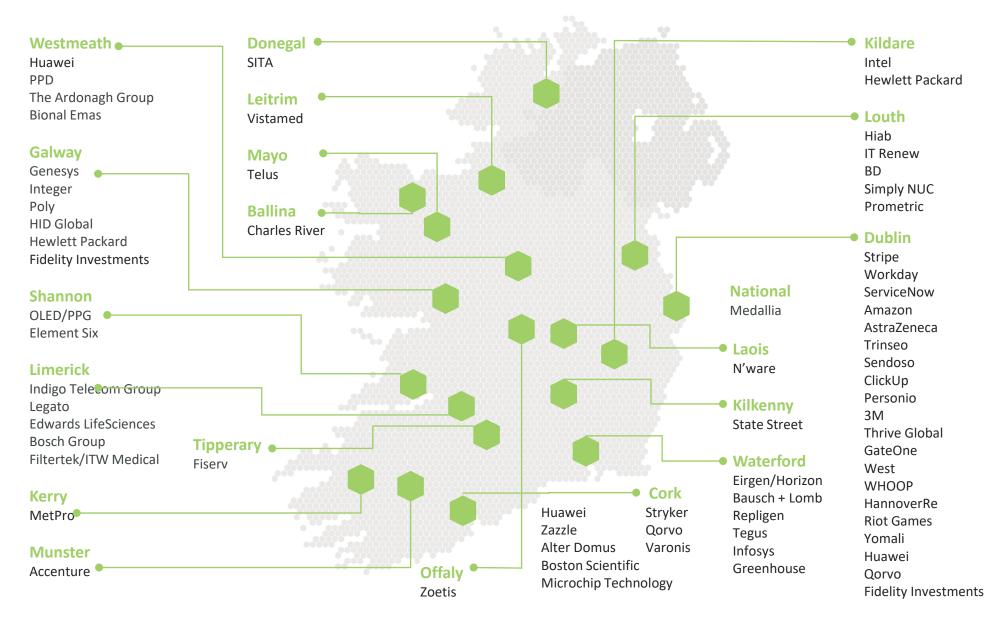
Cities

- **Regional Growth Centres**
- Proposed ABS Locations
- Building Programme Partnerships
- Infrastructure Investment
- Strategic Land Acquisition





Announcements 2021



🔒 IDA Ireland

Irish economy expenditure



in 2020

+ € 7.5bn Capital Investment

Exports of €290.7bn (+9% year on year)

€16.8bn +11%

Payroll

€11bn

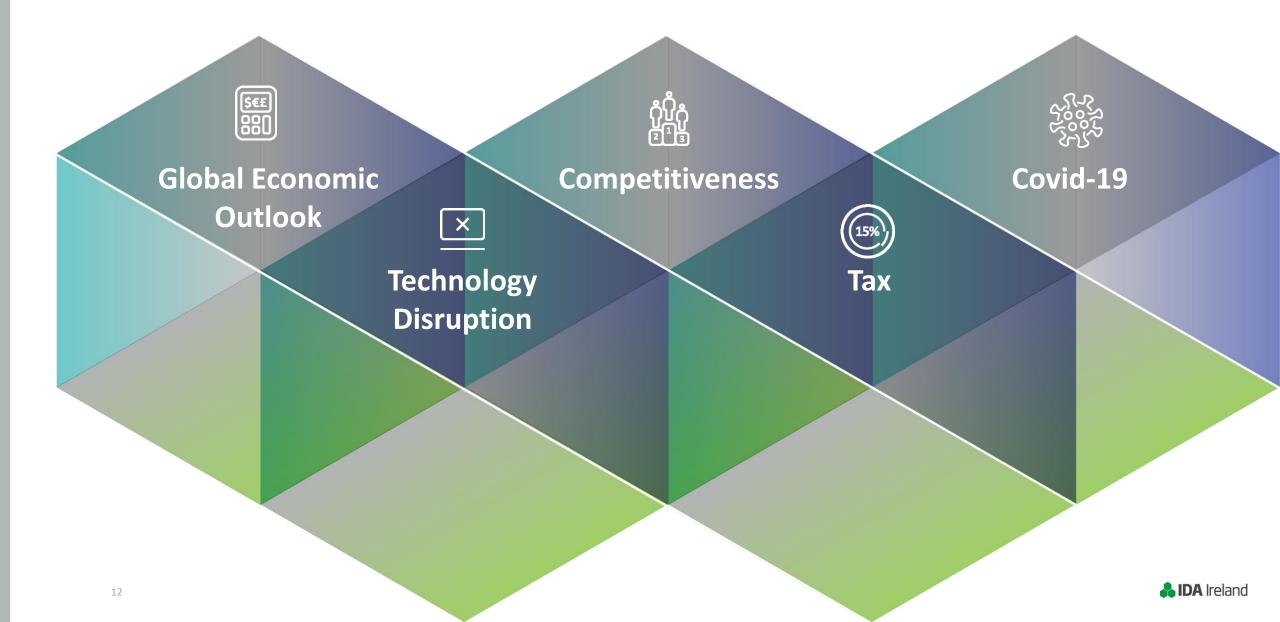
+6% Irish Services and Materials

Capital Investment

3.7%

€7.5bn

Updates and outlook



Updates and outlook



Driving recovery and sustainable growth

The five pillars of the new strategy for Organisational Excellence



Growth

Win 800 investments to support job creation of 50,000 and economic activity.

- -- Support existing clients to develop and realise their growth agendas in Ireland
- Plan for the next generation of FDI in the targeting of first-time investors
- -- Diversify our source markets to enhance resilience of FDI
- Seek high impact investments to address specific national development goals



Transformation

Partner with clients for future growth through 170 RD&I and 130 training investments.

- -- Engage with clients on the addition/extension of RD&I to their Irish mandates.
- Embrace the future of work through collaboration with clients and key stakeholders.
- -- Support clients to increase their productivity, resilience and innovative capacity.



Regions

Win 400 investments to advance regional development.

- Collaborate with clients and stakeholders to facilitate remote working opportunities
- -- Support clients in regional locations to transform through innovation and upskilling
- --- Continue to roll-out our essential regional property programme



Sustainability

Embrace a green recovery with 60 sustainability investments.

- --- Support de-carbonisation and responsible production across the IDA client base
- Win sustainable investments to drive the green recovery
- -- Collaborate across Government on environmental sustainability
- -- Promote environmental sustainability across IDA's office and property portfolio



Impact

Target a 20% increase in client expenditure in Ireland to maximise the impact of FDI.

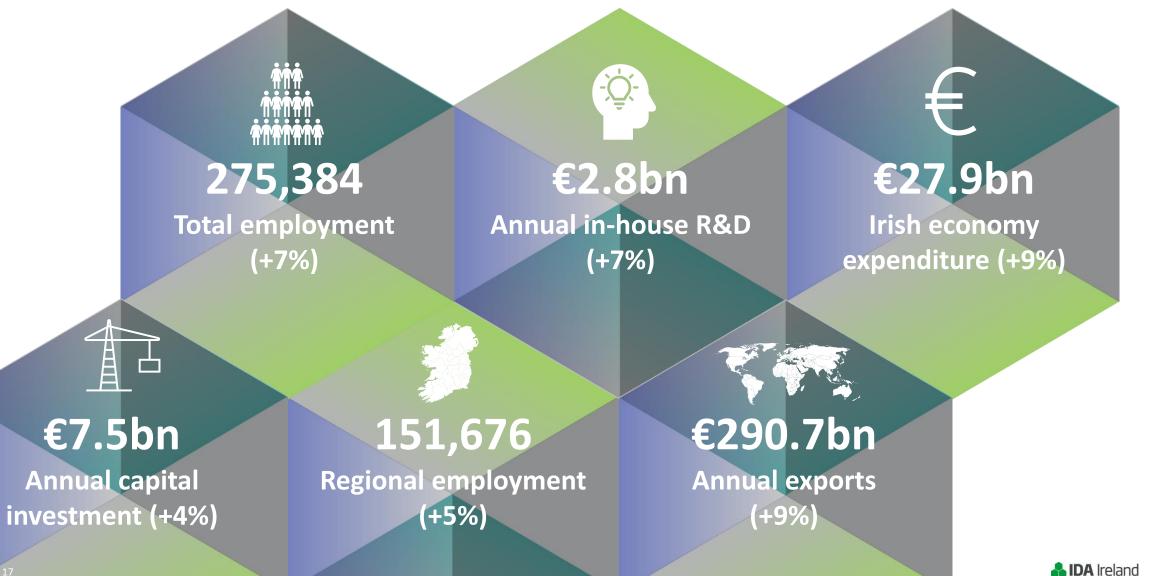
- -- Increase IDA client employment and direct client expenditure in Ireland
- Expand and strengthen linkages between IDA clients and SMEs
- -- Position clients and their employees to thrive in the Future of Work
- -- Drive FDI's contribution to Ireland's sustainability ambitions

Our clients are the heart of our strategy – our success depends on them





Summary



Thank you

www.idaireland.com

🕑 @IDAIRELAND

in www.linkedin.com/company/ida-ireland



Ireland. We make it happen.